#### A WORKSHOP FOR UX DESIGN

## LAUNCH YOUR NEWS PRODUCT (STARTING) HERE

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## WORKSHOP GUIDELINES

We are all designers.

Don't worry about your drawing skills.

Have fun :)

## Agile?

## AGILE PRINCIPLES

- Individuals > process and tools
- Working software > documentation
- Collaboration > contract negotiation
- Respond to change > following a plan

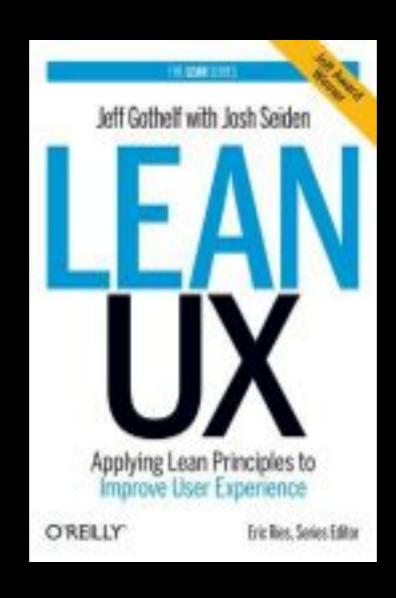
## Lean?

## LEAN PRINCIPLES

- Cross-functional teams
- Remove waste
- Continuous discovery
- Ok to fail
- Get out of the deliverables business
- Outcomes, not output
- Small, dedicated, co-located team

## Lean UX?

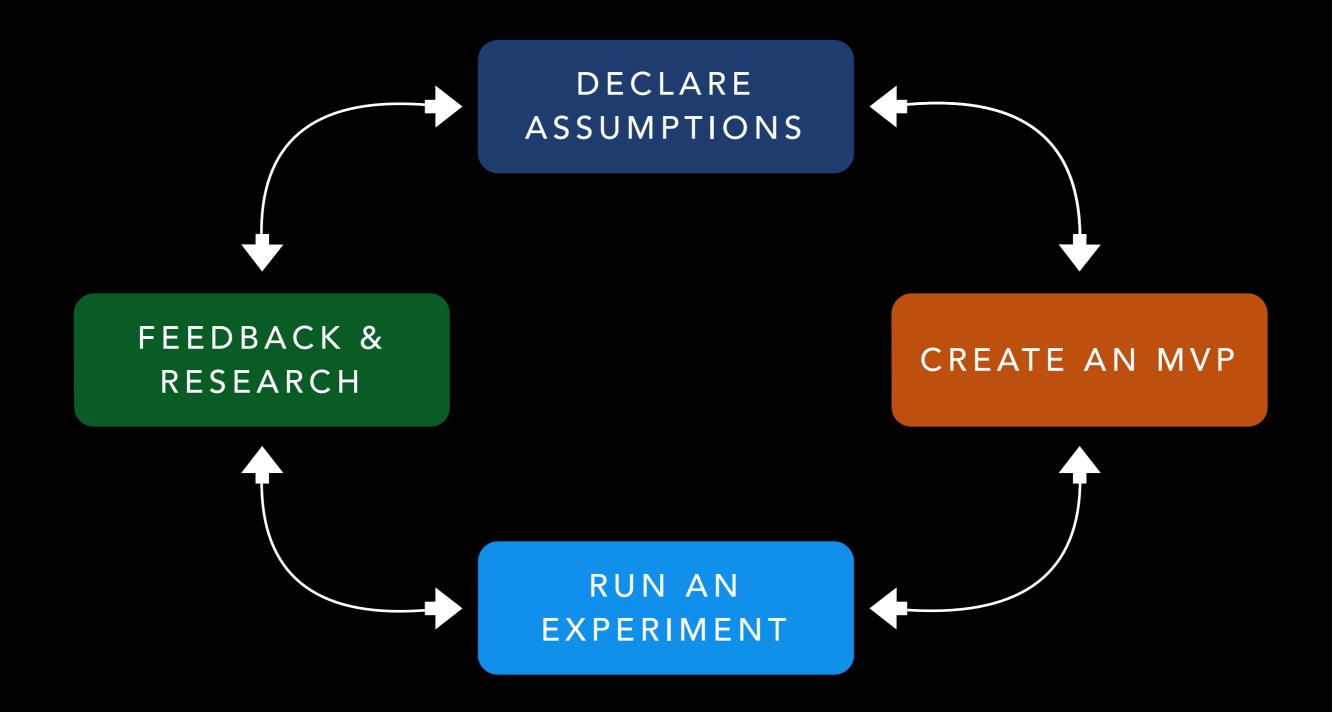
## GOOD BOOKS



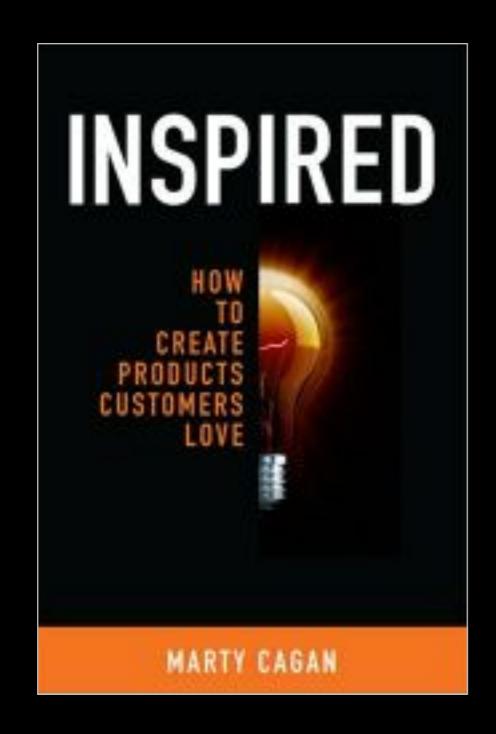
### LEAN UX

- Understand the Problem
- Declare Assumptions
- Create an MVP (Minimum Viable Product)
  - Collaborative Design
- Run an Experiment
- Feedback & Research

## LEAN UX



## GOOD BOOKS



"...the blueprint for the next generation of products." Matt Mullenweg, Founder of Wordpress hooked HOW TO BUILD HABIT-FORMING PRODUCTS Nir Eyal with Ryan Hoover

## COLLABORATIVE DESIGN @ NPR

- Understand Key Performance Indicators (KPIs)
- Write a Problem Statement
- Gather Evidence
- Declare Assumptions
- Identify Hypotheses
- Sketch!

## KEY PERFORMANCE INDICATORS

Visitors

Pages per Visit

Return Visitors

Media Plays

Pageviews

"Mindshare"

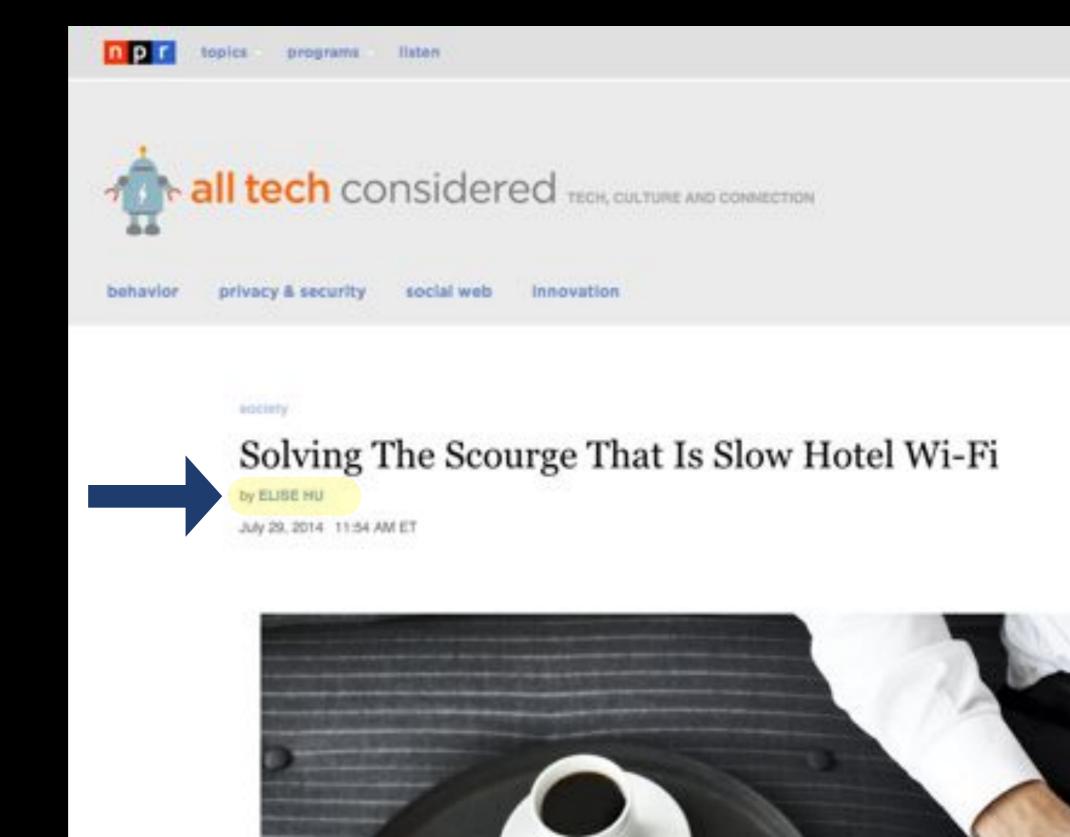
Time on Site

Social Sharing

## GROUP EXERCISE

Social Bylines on Story Pages

## ANTI-SOCIAL BYLINES?



## GATHER EVIDENCE

- Competitive Analysis
- Past Attempts to Solve the Problem
- Interviews
- Who are the users?
- Technical
  - What's Possible
  - APIs
  - Widgets





## A linguist's history of the foods you love

Updated by Kara Klein on September 22, 2014, 12:10 p.m. ET 👿 @exraklein



## QUARTZ



DESESSIONS

#### QUARTZ









23: Women need to be fully in the picture. III LITERA/Coverian Hartmann

SHARE











Sonali Kohli

gsSonal Kohli

In the wake of releasing not-so-great diversity data a few months ago (one in a parade of tech companies showing similarly abysmal numbers), Google has focused publicly on its efforts to combat the unconscious bias that can lead to a homogeneity of ideas and people in the workplace, and inhibit innovation.

Unconscious bias is the idea that everyone makes judgments they're not



## MEDIUM









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## GRANTLAND



### The Rise and Fall of the 2012 NFL Draft





#### NFL

**SEPTEMBER 25, 2014** 

by BILL BARNWELL











What happened draft is rapidly go history, the 2013 because so much well might have through at the N success. The top

## NYTIMES







THE UPSHOT | Key Hagen's Surprising Strength

MIDTERM CALCULUS | SEPTEMBER 25, 12:30 AM

### Kay Hagan's Surprising Strength



By NATE CORN

@Nate Dohe

If there is any state where the Democrats are defying expectations - and where Republicans should be kicking themselves - it's North Carolina.

This spring, North Carolina looked like the obvious sixth pickup state for the Republicans, just enough to take the Senate. The state is competitive only in presidential elections when turnout rises, especially among young and nonwhite voters. The Democratic incumbent, Kay Hagan, needed to compensate with big inroads among conservative white voters. But the polls showed her poorly positioned to do so. Her approval ratings were low; she was stuck in the low 40s among registered voters against Republican candidates



Senator Kay Hagan of North Carolina at a rally in: Greensboro, Sine has been holding onto a polling lead against her Republican challenger, Thom Titlis, Trave Dree for The New York Terres.

## BUZZFEED

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### Police And Protesters Clash In Ferguson After Chief's Apology

A fight broke out between officers and protesters just hours after Ferguson Police Chief Thomas Jackson issued a video apology for the way the Michael Brown case was handled.

provided on David 205, 2014, at 15, 445 p.m.





















This Indian Does Not Owe You

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## NEWSWORKS







SEPTEMBER 25, 2014

### A crooked judge - what we don't see scares me



|  | DAVE DAVIES OFF MIC A BLOG BY DAVE DAVIES |          |           |
|--|---|----------|-----------|
|  | ABOUT (i)                                 | FOLLOW 💆 | CONTACT 🖂 |

## DEFINE THE PROBLEM



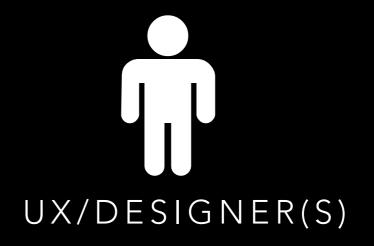
## BUILDING A TEAM











## BREAK INTO GROUPS

## Roles:

- SCRUM Master/Project Manager
- Interaction Designer/UX/Visual Designer
- Editorial/SME
- Developer/Engineer
- Product Manager

## WRITE A PROBLEM STATEMENT

Use a template

## "[Our product] was designed to achieve ..."

\_\_\_\_\_[ORIGINAL GOALS]\_\_\_\_\_

# "We've observed that the product isn't meeting these goals:"

\_\_\_\_\_[UNMET GOALS]\_\_\_\_\_

"... which is causing this effect: ..."

\_\_\_\_\_[NEGATIVE EFFECT]\_\_\_\_\_

"How might we improve [our product] so that users are more successful based on these criteria?"

\_\_\_\_\_[MEASURABLE CRITERIA]\_\_\_\_\_

## GROUP EXERCISE

## BREAK



10 MINUTES

## GROUP EXERCISE

Present Your Problem Statements

(10 Minutes)

## "[Our product] was designed to achieve ..."

- CREDIT THE JOURNALIST, BLOGGER AND/OR WEB PRODUCER
- LINK TO BIO PAGES
- LINK TO AGGREGATION OF PAST STORIES

# "We've observed that the product isn't meeting these goals:"

- NOT INDICATING WILLINGNESS OF JOURNALIST TO INTERACT WITH THE AUDIENCE
- NOT SHOWING THE RELEVANT SOCIAL MEDIA PRESENCE OF THE WRITER
- NOT TRIGGERING USERS TO FOLLOW/SUBSCRIBE

# "... which is causing this effect: ..."

- FEWER SOCIAL MEDIA FOLLOWERS
- NOT REACHING USERS WHERE THEY ARE
- NOT ESTABLISHING TRUSTED VOICE EFFECTIVELY
- REDUCING POTENTIAL SOCIAL LIFT (RETWEETS, LIKES, ETC)
- IMPORTANT CONVERSATIONS NOT HAPPENING

# "How might we improve [our product] so that users are more successful based on these criteria?"

- MORE COMMUNICATION TO/FROM JOURNALISTS/ AUDIENCE
- GREATER AWARENESS OF JOURNALISTS' VOICES
- REACHING NEW AUDIENCE VIA SOCIAL LIFT

### WRITING ASSUMPTIONS

Every team member articulates ideas on:

- how to solve the problem
- technical and business risks
- who the users are
- what users value
- how the product should feel & behave

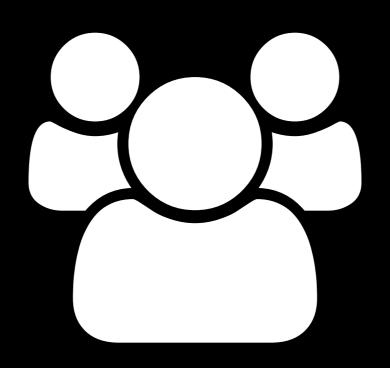
### ASSUMPTIONS

Assumptions are a best guess.

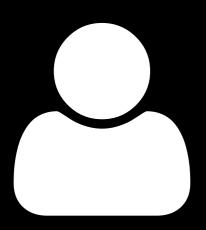
All guesses are worth considering.

Kill the arguments.

# ASSUMPTIONS ABOUT USERS



# PERSONAS



Name

Demographic Info

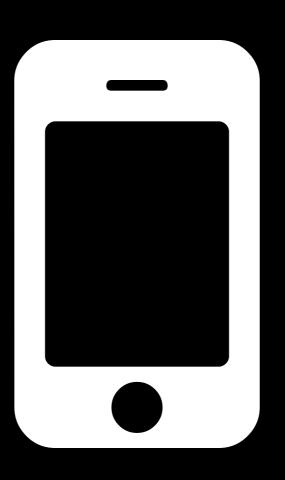
Pain Points & Needs

Desired Outcomes

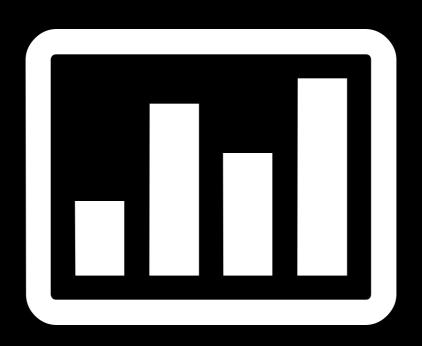
### PROTO-PERSONAS

- Best-guess Personas
- Focus on pain points
- Focus on the solutions these users need

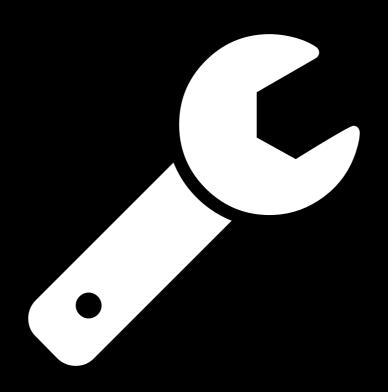
### ASSUMPTIONS ABOUT TECHNOLOGY



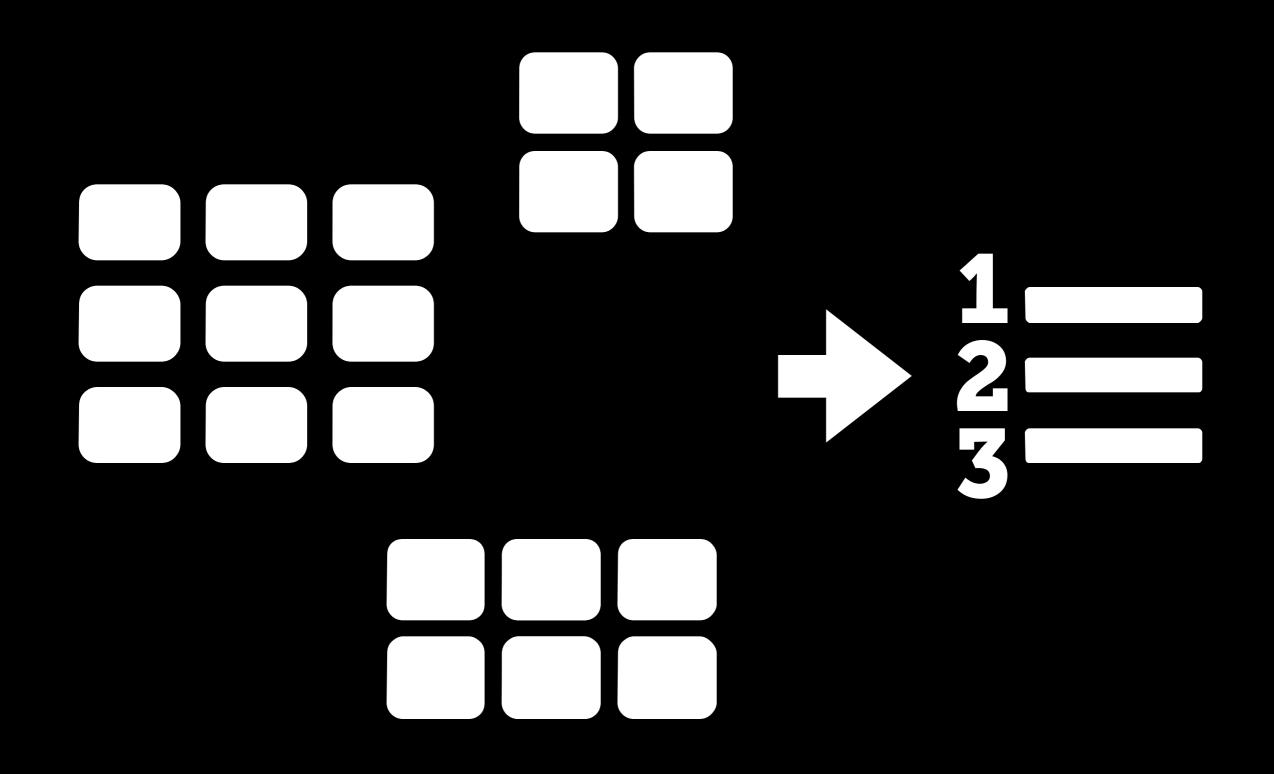
# ASSUMPTIONS ABOUT MEASUREMENT



# ASSUMPTIONS ABOUT CONSTRAINTS



# GROUP & PRIORITIZE



# GROUP EXERCISE

Write Assumptions

(10 minutes)

### FEATURE HYPOTHESIS

- For each assumption:
  - how much risk or how important?
  - how unknown?
- High risk/importance & highly unknown assumptions turn into hypotheses

"We believe building these features and/or creating this experience ..."

\_\_\_\_\_[FEATURES, EXPERIENCE]\_\_\_\_\_

"for these people ..."

\_\_\_\_\_[PROTO-PERSONAS]\_\_\_\_\_

"... will achieve this outcome ..."

\_\_\_\_\_[OUTCOME]\_\_\_\_\_

# "We will know this is true when we see ..."

\_\_\_[MARKET FEEDBACK, QUANT. RESULTS, QUAL. INSIGHT]\_\_\_

# GROUP EXERCISE

Write Feature Hypothesis

(10 minutes)

# "We believe building these features and/or creating this experience ..."

- EXPOSE SOCIAL HANDLES FOR RELEVANT SOCIAL MEDIA PLATFORMS
- INDICATE WILLINGNESS OF JOURNALIST TO ENGAGE
- SHOW AVATARS
- STRONG CALLS TO ACTION
- BALANCE BETWEEN SOCIAL MEDIA IDENTITY OF INDIVIDUALS, SERIES, BLOGS AND OVERALL MEDIA COMPANY

# "for these people ..."

- "SOCIAL INFLUENCERS"
- "VOYEURS" PASSIVE SOCIAL NETWORK USERS
- "ACCIDENTAL TOURISTS"

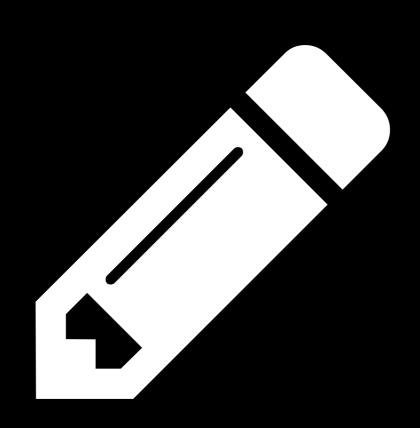
# "... will achieve this outcome ..."

- DEEPER RELATIONSHIPS BETWEEN JOURNALISTS AND USERS EMERGE
- USERS TRUST INDIVIDUAL VOICES <u>AND</u> THE OVERALL VOICE OF YOUR ORGANIZATION
- REACH NEW AUDIENCE

# "We will know this is true when we see ..."

- INCREASED "FOLLOWS" ON SOCIAL NETWORKS
- INCREASED SOCIAL ACTIONS (RETWEETS, SHARES)
- COMMUNICATION TO/FROM JOURNALISTS/AUDIENCE
  - MORE MENTIONS & CONVERSATIONS
- INCREASED TRAFFIC ON STORY PAGES

# SKETCHING



#### SKETCHING

- Usually a 1-2 hour session
- Review Problem Statement
- Review important assumptions
- Individual sketching (~15 min)
- Present sketches & ask ?'s (~15 min)
- Iterate (STEAL IDEAS)
- Team sketches

# GROUP EXERCISE

Sketch!

(15 minutes)

# PRESENT SKETCHES

#### WHAT COMES NEXT ...

- Prototyping
- User Testing
- Revisit Hypotheses? Assumptions?
- Sprint Planning

# PROTOTYPING

- Keynote, Keynotopia
- Axure
- Invision App
- HTML/CSS
- Sketch Prototypes

### USER TESTING

- Recruit and plan
- Realistic scenarios to match prototypes
- Test script
- Remote observation (invite the whole team)
- Test
- Review findings with team
- Plan next steps

# USER TESTING THURSDAY. OR WEDNESDAY.



#### MEASUREMENT & ANALYTICS

- Did the experiments succeed or fail?
- Hypotheses true or false?
- Did the user VALUE the product?
- Ongoing measurement via dashboards and reports

# MEASUREMENT & ANALYTICS

The measurement of the product is also the product.

# Thank you.

@SSTROUD @PETEMANNING